1-1 w/RJW - 7/5/95

GOVERNMENT EXHIBIT 1021

→ MICROSOFT
CONFLICT
→ PLATFORM SW (NSP, ...)

→ MS MAJOR INVESTMENT IN NETWORKING
- ONLY NOW BECOMING CLEAR
- BECOMING CENTRAL STRATEGY
  - OFFICE, OS → COMMODITY
  - OLS & Inet THE FOCAL POINT
- MARITZ: "MASSIVE CONFLICTS"
- WANTS 5 PEOPLE EACH SIDE - SOMETIME IN JULY
  - McG
  - RJW
  - MAERZ
  - MILLER, A
  - M. DIETHELM
  - CLEARY
  - CHRISTENSEN
  - GILL
  - PCD
  - ~~MALONEY~~

- REAL-TIME, MEDIA
- SECURITY ? - API
- PRODUCTS
  - WEB SERVER
  - STINGRAY

NOT
- SURFBOARD, ...
- ORACLE
- AOL

"On-line"

GET
- MSN
- BLACKBIRD
- SCRIBBLE

- RJW
- McG
- MAERZ
- DIETHELM
- WEINRIB
- (RICHARDSON)

→ Target 7/17 aft
7/20 aft
7/24 all day

→ ASG / Gates 'showdown' finite vis. Platform

475MSCID00020
Intel Business Information
Highly Confidential

To MRC

To MRC – 8/11 ?? – 8/8
(8/10 is CSD) DRY RUN