From: Leo Hejza
To: Microsoft ATR
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Subject: Microsoft Settlement

The settlement currently proposed in the Microsoft case does not restore competition in the computer industry, will not prevent Microsoft from continuing its illegal practices, and is not in the public interest. It should be rejected and replaced with a plan that will accomplish these objectives.

One such plan is the following: divide Microsoft into six companies. Three of the companies have full rights to Microsoft's operating system intellectual property and three of the companies have full rights to Microsoft's application intellectual property. The three operating system companies will have no choice but to compete with each other on price, capabilities, and innovation; similarly, the three application companies will have to compete. None will have a monopoly in their respective areas.

This plan is no more radical than the ATT breakup and such a plan is the only solution to the current situation with Microsoft.

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