From: Javier L. Madrid
To: Microsoft ATR
Date: 1/28/02 1:34am
Subject: Microsoft Settlement

Your Honor,
Now is the time to preempt the further spread of Microsoft's plans to expand
their ill-gotten monoply. The company that started by offering products to make
computing easier for non-programmers has reached a point of
diminishing returns for those same people. For a number of years now their efforts
have been focussed more on the protection of their revenue stream (you and I) than
on true innovation. Not only have they been bereft of innovative products but have
hired away from academia and their rivals truly innovative thinkers thus preventing
the fruits of their scientific labor benefiting their competitors.
From my vantage point from within the Tech Industry I feel that this unapologetic and arrogant
company that has grown so huge in its pervasiveness in every day life must be dealt with in a
truly historic harsh fashion. As they have dealt brutally from a business perspective with those
perceived as even remotely competitive whether it be a single person or a company so they too
must now be taken to task.

These are my recommendations:
1) They are not to be allowed to expand to ANY new technical markets for 10 years either
by partnership or funding or purchasing of companies or rights to technology.
2) Levy a 10 billion dollar penalty against the company and only accept CASH, and not spread
over 5 or 10 years of installments. Use the money to help fix our educational system.
3) They must open the entire set of Windows APIs and file formats now and in the future to truly
foster competition and innovation.

Your Honor, it is key that this company not be allowed to "embrace and extend" their monoply.
Their true intentions are not so much about producing good products as it is about preserving at all costs a regular tithing from you and I.

Your Honor, it is time for you to "think outside the box".