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January 9, 2002

Renata Hesse
Trial Attorney
Antitrust Division
Dept. of Justice
601 D Street NW, Suite 1200
Washington, DC 20530

Dear Ms. Hesse:

We all stand to lose if the government continues its open-ended pursuit of the high-tech industry.

I think it is time to settle all remaining issues between Microsoft & the government & let the technology industry get back to the business of high quality products to the American consumer.

Sincerely,

Emily Lambert, Ph.D.
President