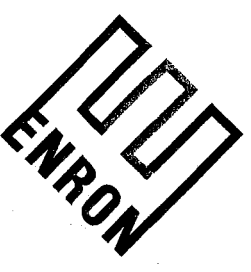


12/20 ①



10:30 Scheduled

10:50 Bya



Bya presented the Chief Risk Officer report
[Review of Inv. Portfolio]

2-6 Sold Hancock

Maxim report replaced by Co. report

Strong int. in coal

Max Port sale interrupted w/ B

2-8/9/10

2-8 Intended to be responsive to Oct. mtg

Sum note has been drastically reduced.

2-9 Stedacore

London Stedacore - initial inv.; has not performed
as well as Stedacore. On sale list for
disposal

- Discussion of value of post-tron review
in a period of bus contraction & real est.
Mr. McMahon commented on the Co's
obj. to emerge from Ch 11 w/ assets.

Respect

Integrity

Communication

Excellence

EC38749A0030495

GOVERNMENT EXHIBIT 2581
<small>Crim. No. H-04-25 (S-2)</small>



Mkt Risk Update

- Strong trading performance & risk mgmt. in 1st 11 mo of 2001, No major issues w/ any of books. Strong K's.

Report reflects that strong perf.

- A in credit ratings had signif. impact. McMahons (stated) ch 11 filing gave c/p's opp. to turn K & settle for cash. Currently assessing all numbers K's. Will need to re-establish DPR for those K's.

Trade Credit Update

(Reviewed at @ mtg.)

Reviewed last page, which set forth activity on cash collateral ~~settles~~ inflows, outflows & net cash activity.

Claims trading - No new deals.

Mr. Repose

Mr. Mc Mahon pres. the report & reviewed the Director in Commission, noting that all pre-petition claims were stayed & post-petition claims were being pd.

Adj. 11:20

Ken ~~also~~ suggested that, due to ~~for~~ all board members being in

