

**KENNETH L. LAY'S  
OUTLOOK WEEKLY CALENDAR 2001**

Confidential Treatment  
Requested Under FOIA



# February 26 - March 04

February 2001							March 2001						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
				1	2	3					1	2	3
4	5	6	7	8	9	10	4	5	6	7	8	9	10
11	12	13	14	15	16	17	11	12	13	14	15	16	17
18	19	20	21	22	23	24	18	19	20	21	22	23	24
25	26	27	28				25	26	27	28	29	30	31

Monday, February 26	Thursday, March 01
	<p>11:00am 11:30am Pat Oxford and Governor Marc Racicot with Jim Steffes</p> <p>1:00pm 2:00pm Randall Lane of Worth magazine - interview for article about Jeff with Karen Denne</p> <p>2:00pm 2:30pm Mary Hope Katsouras phone call</p> <p>3:00pm 5:00pm GE Mtg. - Jeff Immelt, John Rice, Del Williamson, Scott Terhune with Rebecca McDonald, Dave Delaine, Andy Fastow and Tom White</p> <p>5:00pm 6:00pm FERC Commissioners Conf. Call w/ Steve, Rick, Joe Hartsoe, Stan Horton, Linda Robertson 888-296-1938, code: 744108</p>
Tuesday, February 27	Friday, March 02
<p>10:00am 10:30am Sanjiv Sidhu - telephone conversation - he'll call</p> <p>3:00pm 3:30pm John Lavorato re: Ontario</p> <p>4:00pm 5:00pm 1st Methodist Special Called Search Committee meeting - Downtown church - room 406</p>	<p>9:30am 10:00am Steve and Rick re: CA</p> <p>10:30am 11:00am Smart Money - Phone Interview w/Karen Denne</p> <p>11:30am 12:00pm Gary Pollard</p> <p>12:30pm 2:00pm Lunch - John Duncan, Charles Duncan, Jack Trotter, Ed Randall, Rod Canion, Troy Williams - St. Regis, Green Room - Private entrance at 2nd valet drive</p> <p>2:30pm 3:30pm Meeting with John Nixon, Ford Cooper and Joe Phelan re: Xcelerator and Jerry Allen</p>
Wednesday, February 28	Saturday, March 03
<p>10:00am 10:30am Sanjiv Sidhu phone call - he'll call us.</p> <p>11:00am 11:30am Phil Bazetides</p> <p>3:00pm 3:30pm John Lavorato re: Ontario</p>	
	Sunday, March 04
	<p>5:00pm 7:00pm I2 Conf. call - 888-273-9893 Name of call: Board of Directors Conference</p> <p style="text-align: center;"><b>Confidential Treatment Requested Under FOIA</b></p>

**March 05 -**  
**March 11**

March 2001							April 2001						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
				1	2	3	1	2	3	4	5	6	7
4	5	6	7	8	9	10	8	9	10	11	12	13	14
11	12	13	14	15	16	17	15	16	17	18	19	20	21
18	19	20	21	22	23	24	22	23	24	25	26	27	28
25	26	27	28	29	30	31	29	30					

Monday, March 05	Thursday, March 08
<p>9:00am 10:00am India Conf. Call - 800-991-9019, passcode: 6257925#</p> <p>11:00am 12:00pm Exec. Comm. Mtg.</p> <p>12:30pm 1:00pm Conf. Call 800-589-6988</p> <p>1:00pm 1:30pm Mary Joyce and Chuck Essick re: stress tests</p> <p>2:00pm 2:30pm Texas State Museum - John Nau, George Bayoud, Elyse Kalmans</p> <p>3:00pm 5:30pm Artist Mgmt. Group - David Cox, Michael Ovitz, Jeff S., Frank Bay</p> <p>6:00pm 7:30pm De Tocqueville 6 PM Pre-Dinner Reception - 2 Longfellow Lane Dinner - Museum of Fine Arts</p>	<p>7:00am 7:30am IN MADRID</p> <p>1:00pm 2:00pm Lunch with Enron Madrid employees</p> <p>5:00pm 6:00pm Meeting with Vice President Rato</p>

Tuesday, March 06	Friday, March 09
<p>9:30am 10:30am Rob Bradley</p> <p>11:00am 1:30pm GHP Board Mtg. - Houston Club The Grill Room - 9th floor Earl to drive</p> <p>1:30pm 2:00pm 1:45 - Leo Linbeck re: AFT</p> <p>2:00pm 3:00pm Leo Linbeck, Jr. and Leo Linbeck III &amp; Stuart Ostrow w/ Linda</p> <p>3:00pm 4:00pm Barry Margolis &amp; Jan Phipps w/Linda 3:30 Beau and Sherrie to join</p> <p>5:30pm 7:30pm Sasha's B'day Dinner - Grotto</p> <p>6:30pm 7:45pm Jose Luis' B'Day Dinner - Grappino di Nino 6:30 Cocktails 7:30 Dinner</p> <p>7:45pm 8:15pm Depart for N.Y.</p>	<p>7:00am 7:30am IN MADRID</p> <p>5:00pm 6:00pm Trilateral Conference</p>

Wednesday, March 07	Saturday, March 10
<p>8:00am 2:00pm Amtrak Meeting - Skadden Arps 4 Times Square N.Y., N.Y. 10036 Contact: John Carten 202-906-3890</p> <p>2:30pm 5:30pm Questia board in progress - 1:30 - 4:30</p> <p>7:00pm 7:30pm Depart for Madrid</p>	<p>7:00am 8:00am IN LONDON</p>

Sunday, March 11
<p>7:00am 8:00am IN LONDON</p> <p style="text-align: center;">Confidential Treatment Requested Under FOIA</p>



# March 12 - March 18

March 2001							April 2001						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
				1	2	3	1	2	3	4	5	6	7
4	5	6	7	8	9	10	8	9	10	11	12	13	14
11	12	13	14	15	16	17	15	16	17	18	19	20	21
18	19	20	21	22	23	24	22	23	24	25	26	27	28
25	26	27	28	29	30	31	29	30					

Monday, March 12		Thursday, March 15	
<p>9:00am 10:00am India Conf. Call - 800-991-9019, passcode: 6257925#</p> <p>10:30am 11:00am Jeff Skilling</p> <p>11:00am 12:00pm Executive Comm. Mtg.</p> <p>2:30pm 3:30pm Exec. Comm. Board Mtg. (Telephone) - EB5001</p> <p>4:00pm 5:00pm David Haug</p>		<p>9:00am 9:30am Dr. Willerson will call.</p> <p>10:00am 11:00am Stan Horton will call.</p> <p>11:30am 12:00pm 11:45 - Earl to drive you to Coronado Club</p> <p>12:00pm 1:30pm Fayez Sarofin, Rod Canion, Pete Coneway, Meredith Long, Troy Williams - Coronado Club, Austin Room</p> <p>2:00pm 3:00pm Compaq Telephonic board meeting: 1-888-753-6364, passcode - 7200814#</p> <p>3:00pm 4:00pm Dennis Carey 215-814-1610</p> <p>4:00pm 5:00pm Bruno Sacchi &amp; Linc Jones</p> <p>7:30pm 8:00pm Van</p>	
Tuesday, March 13		Friday, March 16	
<p>11:00am 12:00pm Dr. Malcolm Gillis re: IU-B Broadband and Dr. Chuck Henry with Brad Nebergall</p> <p>12:30pm 1:30pm Lunch with Mark Lay at River Oaks Country Club - Hunt Room</p> <p>2:00pm 3:00pm Red McCormbs and Bob May</p> <p>3:30pm 4:00pm Orlando Sanchez re: Local Politics</p> <p>4:00pm 4:30pm Rob Bradley and Mary Ann Roman de Meza</p>		<p>10:30am 11:00am Deborah Peppers, Flashfind - 10 min. phone call - we'll call her</p> <p>11:00am 11:30am Kathy Mayfield</p> <p>1:30pm 2:00pm Mark Frevert</p> <p>2:00pm 2:30pm Mickey - Barber</p> <p>3:00pm 3:30pm AP interview with Steve Kean</p> <p>3:30pm 4:00pm Kevin Hannon</p> <p>4:00pm 5:00pm 4:00 - 4:15: Enron Board Nominating Committee 4:15 - Enron Telephonic Board meeting</p>	
Wednesday, March 14		Saturday, March 17	
<p>8:30am 9:30am Dr. Duvic - 9th Floor, Rose Zone, RB elevator (713/792-6800)</p> <p>10:00am 11:00am CA. update mtg. - Greg Whalley, Bill Bradford, Rick Buy, Steve Kean, Dave Delainey - EB5001</p> <p>11:30am 1:30pm The Gathering Place Luncheon at ROCC KLL arrive about 11:40 - event starts at 11:45. Your speech at 12:30.</p> <p>2:30pm 3:00pm Mike Armstrong - he will call.</p> <p>3:00pm 3:30pm Patricia Eckert</p> <p>3:30pm 4:00pm Michael Stevens re: TX Exile (via telephone - he will call)</p> <p>4:30pm 5:30pm Roy Hughes</p>		<p>10:00am 10:30am To</p> <p>4:30pm 5:30pm Board M.Y. Amnesia - cruise the Carribean</p>	
		Sunday, March 18	
		7:00am 8:00am CRUISE	

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